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# MANAGEMENT PRESENTATION

#### Forward-Looking Statements - Disclaimer

Certain statements in this presentation are forward-looking statements, including our 2022 guidance. Forward-looking statements generally relate to future events including future financial or operating performance of Taboola.com Ltd. (the "Company"). In some cases, you can identify forward-looking statements generally relate to future events including future financial or operating performance of Taboola.com Ltd. (the "Company"). In some cases, you can identify forward-looking statements by terminology such as "may," ishould", "expect", "intend", "will", "estimate", "anticipate", "potential" or "continue", or the negatives of these terms or variations of them or similar terminology. Such forward-looking statements are subject to risks, uncertainties, and other factors which could cause actual results to differ materially from those expressed or inplied by such forward looking statements.

These forward-looking statements are based upon estimates and assumptions that, while conspany and its management, are inherently uncertain. Uncertainties and risk factors that could affect the Company's future performance and cause results to differ form the forward-looking statements in this press release include, but are not limited to the ability to recognize the anticipated benefits of the recent acquisition of Connexity and the business Combination between the Company and lots management, are lates to the Company and lot NA equisition Core, 1 Ltd. (together, the "Business Combinations; heading statements in this press requirements, in contracts with digital properties; intense compative and profitability and the business Combinations; changes in applicable laws or regulations; the Company's estimates of expenses and a doritely apperlies with avertisers; ability to successfully integrate the Connexity acquisition; costs related to the Business Combinations; changes in contracts with digital properties; intense competition in the digital advertisers; ability to and content platform through new relationships with avertisers and digital properties; ability to secure high quality content from digital properties; ability to narke value advertiser; ability to externe high quality content from digital properties; ability to narke prace include with respect to, "third party cookies" and its impact on digital advertising; continued advertising; ability to externe high quality content from digital properties; ability to advertiser; ability to any and the company's Al-powered technology platform; the need to attract, train and retain high advertising; continued advertising; ability to avera the digital advertising; advertis

Nothing in this presentation should be regarded as a representation by any person that the forward-looking statements set forth herein will be achieved or that any of the contemplated results of such forward-looking statements will be achieved. You should not place undue reliance on these forward-looking statements, which speak only as of the date they were made. The Company undertakes no duty to update these forward-looking statements except as may be required by law.

#### **Non-GAAP Financial Measures**

This Presentation includes certain financial measures not presented in accordance with GAAP including, but not limited to, Adjusted EBITDA and certain ratios and other metrics derived therefrom, including free cashs flow and ex-TAC Gross Profit, and related margin measures, as well as New Publisher ex-TAC Gross Profit. These non-GAAP financial measures are not measures of financial preformance in accordance with GAAP and may exclude items that are significant in understanding and assessing the Company's financial results. Therefore, these measures should be the company's financial results. Therefore, these measures should be aware that the Company's financial results. Therefore, these measures should be aware that the Company's financial results of pertains or other measures are ot measures are subject to similarly-titled measures are ot measures and investors regarding certain financial and business trends relating to the Company's financial condition and results of operations. The Company believes these non-GAAP financial measures are subject to inherent limitations as they reflect the exercise of judgments by management and income are excluded or included in determining these non-GAAP financial measures. Please refer to footnotes where presented on each page of this Presentation or to the appendix found action or with GAAP.

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## TODAY'S PRESENTERS





ADAM SINGOLDA FOUNDER & CEO

- → Founded Taboola over 13 years ago
- → Has led the company as its CEO ever since

#### STEPHEN WALKER CFO

- → 6+ years at Taboola
- → Led several of Idealab's portfolio companies, including Perfect Market
- Prior experience at Disney & General Electric

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## AGENDA

1

Taboola Overview/ 2021 in review

Taboola's differentiation and why we win

Capturing a \$64b market

Strong financial model



## POWERING RECOMMENDATIONS FOR THE OPEN WEB HELPING PEOPLE DISCOVER THINGS THEY MAY LIKE



#### TABOOLA = SEARCH "IN REVERSE"

FROM PEOPLE LOOKING FOR INFORMATION TO INFORMATION LOOKING FOR PEOPLE



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## YOU HAVE SEEN TABOOLA BEFORE

In this will be

#### **Tab**©la

#### SOLVING TREMENDOUSLY DIFFICULT TECHNOLOGICAL CHALLENGES

Predicting what people might be interested in without the intent data that Google has or the personal data that Facebook has and doing it at massive scale.

#### **516M** ACTIVE USERS<sup>1</sup> More than Twitter and Snap combined<sup>2</sup>

#### 1 Petabyte

#### 330K+

Data Processed by Taboola AI Daily<sup>3</sup>

CPU & GPU Cores⁴

#### **1** Trillion

Monthly Recommendations<sup>5</sup>

Daily Active Users measures the 7-day average number of users exposed to Taboola recommendations
Twitter and Snap reported 187M and 249M (respectively) in Q3-2020 Earnings reports
(3)(4)(5)Source: Company estimates

and the second se

## FULL TECH STACK FOR PUBLISHERS:

LONG-TERM, EXCLUSIVE PARTNERSHIPS WITH PREMIUM PUBLISHERS

**116%** NDR in 2021<sup>1</sup> (Standalone)

## 15,000 GLOBAL

**\$2B+ PAID TO PUBLISHERS** OVER 3 YEARS<sup>1</sup>



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#### MONETIZATION

Monetizing with non-interruptive, native ads



#### ENGAGEMENT

Engaging users by recommending organic content



#### AUDIENCE

Driving quality audiences from across the network



(1) Source: Company Data. Net Dollar Retention (ex-TAC Gross Profit) is the net growth of ex-TAC Gross Profit from existing digital property partners, including the growth of new digital property partners (beyond the revenue contribution determined based on the run-rate revenue generated by them when they are first onboarded) for the given period divided by the ex-TAC Gross Profit from the same period in the prior-year. Excludes Connexity.

#### ADVERTISERS CHOOSE TABOOLA TO REACH THE OPEN WEB

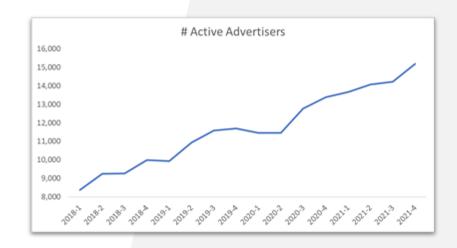
Massive reach 516M Daily Active Users<sup>1</sup>

Performance focus with measurable ROI

Brand safe ad placements

Target ads based on what people truly care about





- → Largest advertiser is 2% of total ad spend<sup>1</sup>
- → 10th largest advertiser is 1% of total ad spend<sup>1</sup>

(1) Source: Company Data

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## **2021 IN REVIEW -**SIGNED INCREDIBLE PARTNERSHIPS

#### Winning and building partnerships with exciting new publishers

→ BBC, Hearst, Penske Media, Line Today

#### Renewing and extending long term relationships

- → New contract with Microsoft through July 2024
- → Global deals including 5 year renewals with both Le Figaro and La Dépêche du Midi group
- → NBC Sports and Future PLC as exclusive mid-article content recommendation and video provider
- → NDTV for 10 Years!







## **2021 IN REVIEW –** GAME CHANGING PRODUCT INNOVATIONS

**Launched High Impact Placements** bringing Taboola into mid-article, driving Brands & Agencies to 15% of Revenues

**Introduced SmartbidDimensions** using A.I. to couple contextual and demographic data with more user dimensions to maximize advertiser campaign performance autonomously

**Announced new bidding technology**, launching first with Microsoft, ultimately can extend the reach of our advertisers beyond our network of publishers

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## **2021 IN REVIEW –** EXTENDING LEADERSHIP IN BRAND SAFETY

Attained in Q3 Trustworthy Accountability Group (TAG) brand

safety certification

Announced a new partnership with DoubleVerify (DV) to embed DV's pre-bid brand safety and suitability targeting technology

Partnered with Oracle Moat to introduce video measurement offering directly integrated within Taboola Ads

#### 9:41 the moon," CNN reports McCaskill said. **()** () (2) Space is definitely opening up as an option for travelers looking for something more ambitious. While many people inquiring about booking space travel are aviation and space enthusiasts, others see this as "the next great adventure to a place fewer than 1,000 people have been to before," Bush said. 'Others see this as the dawn of a new industry and how they, too, can be pioneers." Spring Away to Dominican Republic's Famous Sun, Sea and Sand Vait Dominican Republic



## **2021 IN REVIEW -**Connexity Acquisition

**Acquired Connexity**, creating a powerful e-Commerce partner for publishers

**High trust with merchants:** 90%+ of revenue from direct relationships, 65% is CPC

Anticipated Synergies: \$100M+ Annual ex-TAC in 4 years

#### Unique, scaled platform:

1,600+

Direct Merchant Relationships Gross Merchandise Sales

\$4B+

750M

Offerings

(SKUs)

Monthly Transactions

1M+

6k+ Publisher

Publisher Relationships







# **2021 IN REVIEW** – Taboola News

**Breakout year for Taboola News** 

**Samsung Brazil partnership,** integrating content from Taboola's premium publishers on Samsung devices

**Global partnership with Xiaomi**, 100 million mobile devices in 60 markets

#### Averaging more than 400 million monthly

**engagements** on editorial content through mobile device and OEM partnerships

## **CONSISTENTLY EXCEEDED 2021** FINANCIAL EXPECTATIONS

	2021	GROWTH RATE	ORIGINAL PIPE EXPECTATIONS
Revenues	\$1,378M	16%	\$1,277M
Gross Profit	\$441M	38%	\$365M
ex-TAC Gross Profit <sup>1</sup>	\$519M	<b>36%</b> <sup>2</sup>	\$445M
Adj. EBITDA <sup>1</sup>	\$179M	69%	\$127M

INCREASED GUIDANCE AFTER EACH QUARTER

(1) Non-GAAP measures, see appendix for reconciliation to GAAP(2) Pro Forma ex-TAC growth of 25%, above original PIPE Expectation of 16% growth

# MOMENTUM CONTINUES INTO 2022Fast Growth30%+ Adj. EBITDA MarginStrong Free Cash Flow1

	FY 2022 GUIDANCE	GROWTH RATE VS 2021
Revenues	\$1,666 - 1,678M	21 - 22%
Gross Profit	\$552 - 560M	25 - 27%
ex-TAC Gross Profit <sup>1</sup>	\$661 - 669M	27 - 29%
Adj. EBITDA <sup>1, 2</sup>	\$195 - 213M	9 - 19%
Ratio of Adj. EBITDA to ex-TAC Gross Profit	30 - 32%	

(1) Non-GAAP measures, see appendix for reconciliation to GAAP

(2) We calculate Adjusted EBITDA as Net income (loss) before net financial expenses, income tax expenses/ benefit and depreciation and amortization, further adjusted to exclude share-based compensation and other noteworthy income and expense items such as certain merger or acquisition related costs, which may vary from period-to-



## AGENDA

Taboola Overview/ 2021 in review

2

Taboola's differentiation and why we win

Capturing a \$64b market

Strong financial model

#### TABOOLA'S DIFFERENTIATION AND WHY WE WIN



Growth fuelled by a network effect

2

Long-term yield increase opportunity

Taboola's technology is resilient to the future disappearance of third-party cookies



3

Platform advantage driven by Taboola's technology



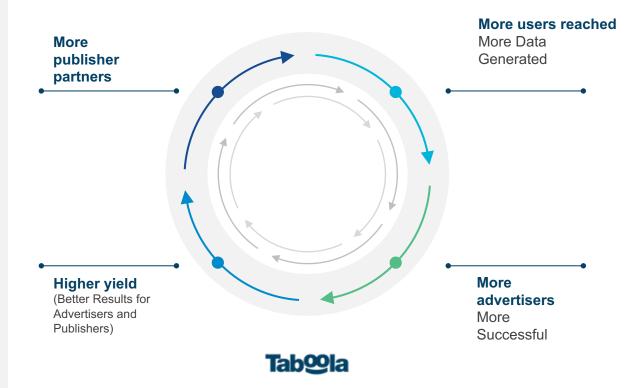
Proven, founder-led management team



Superior financial profile with recurring revenues, scale, and profitable growth

1

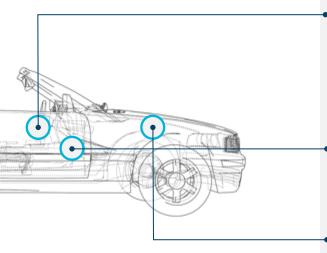
#### SCALE MATTERS IN OUR INDUSTRY - GROWTH WITH A BUILT-IN NETWORK EFFECT



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## 2

## WHAT MAKES UP YIELD



#### Click Through Rate (CTR):

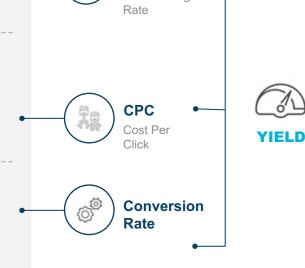
- The number of clicks that an ad receives divided by the number of times the ad is shown (impressions)
- → A high CTR is a good indication that users find your ads relevant

#### Cost Per Click (CPC):

The amount advertisers pay for each click on their ads.

#### Conversion Rate:

The percentage of users who have completed a desired action (e.g. purchase) after clicking on an ad.



CTR

Click Through

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## HOW WE INCREASE YIELD

CPC

- → More advertisers on the platform increases auction density
- → Better attribution measurement better reflects the value of conversions
- Automated bidding (SmartBid) optimizes bids dynamically

#### **CTR and Conversions**

H

Click Through Rate, Conversion Rates

- Algorithmic improvements drive better prediction of what users will engage with
- More advertisers on the platform and higher diversity of campaigns
- More data that provides more contextual signals enables more accurate targeting
- → Better user experience increases the likelihood of engagement with the ad

## TABOOLA TECH IS BUILT FOR A COOKIE-LESS, IDFA/ ATT WORLD

#### Taboola has its own 1st party cookie -

recommending personalized editorial content enables serving our own 1st party identifier

**Unique readership context -** deep access to the context of the page, allowing advertisers to target context (vs. "3rd party cookie behavior")

People click on Taboola recommendations tens of billions of times a year<sup>1</sup> - re-hashing Taboola identifier across websites

(1) Source: Company data. Clicks represent total clicks on Taboola recommendations, including paid advertisements ("sponsored content") and editorial ("organic") content



Taboola's strong yield performance despite 3rd party cookies being blocked in the industry for years:

- Apple started blocking 3rd party cookies in 2017
- Firefox, Edge, etc are also blocking 3rd party cookies
- → GDPR launched in 2018
- → CCPA launched in 2019
- → IDFA launched April, 2021



## PLATFORM ADVANTAGE DRIVEN BY INVESTMENT IN TECH

98.05

97.6

95.09





34.44

18 48

## \$100M+

Annual R&D Investment



92.15

92.15

35.94



4

35.94

## **PROVEN, FOUNDER-LED MANAGEMENT TEAM**





KRISTY SUNDJAJA SVP, People Operations 1 year at Taboola



AVIV SINAI SVP, R&D 13 years at Taboola

RAN BUCK SVP, Global Revenue 7 years at Taboola

## **SUPERIOR FINANCIAL MODEL** Fast Growth with 30%+ Adj. EBITDA Margin and Strong Cash Generation

	FY 2022 GUIDANCE	GROWTH RATE VS 2021
Revenues	\$1,666 - 1,678M	21 - 22%
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(1) Non-GAAP measures, see appendix for reconciliation to GAAP

6

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## AGENDA

Taboola Overview/ 2021 in review

Taboola's differentiation and why we win

3

Capturing a \$64b market

Strong financial model

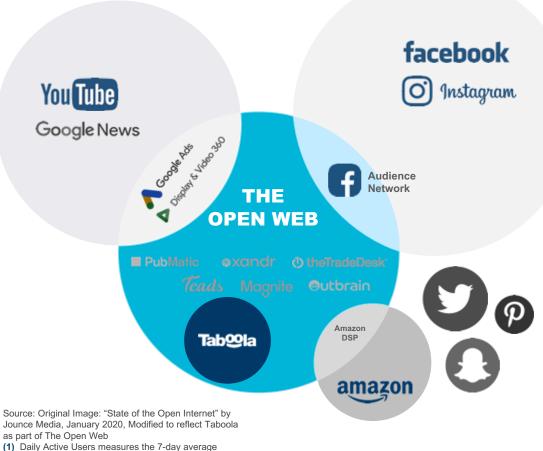
#### TABOOLA IS POISED TO CAPTURE SHARE OF THE \$64B OPEN WEB MARKET

More than ads, product led - driving engagement, and audience to the entire publisher org

## Exclusive & direct relationships with publishers/advertisers -

enables end-to-end innovation and predictable growth

**1st party & contextual data, built for a cookieless world -** We're "always on" - all users, all GEOs, all platforms. 500M+ DAU.(1)



number of users exposed to Taboola recommendations



# **RECOMMENDING** *ANYTHING, ANYWHERE* A MULTI BILLION DOLLAR OPPORTUNITY



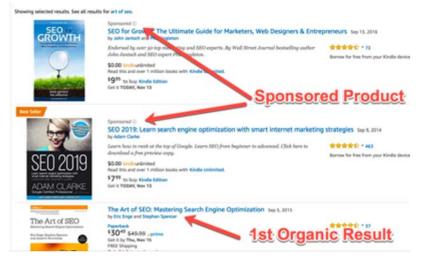
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#### Winning \$64B Core Market Replacing Traditional Ads With Taboola Recommendations



# Tab<u>99</u>la More from site.com Telefor .... More from the web

Amazon recommending products - some are organic, some are paid. Similar to Taboola recommendations



Banners



#### RECOMMENDING ANYTHING:

#### E-COMMERCE WITH CONNEXITY

(15%+ of ex-TAC Gross Profit as of Q4 2021)



#### Connexity Acquisition

#### One of the largest e-Commerce media platforms in the world

## \$800 million Total Consideration

Including purchase price and retention incentives

#### Closed September 1, 2021

## Primarily a cash transaction

Approximately: \$260M cash from balance sheet \$300M committed debt financing \$240M in Taboola stock

#### THE FUTURE OF THE OPEN WEB IS E-COMMERCE

- → 60% of publishers list e-commerce as a top revenue opportunity.<sup>1</sup>
- → Publishers generating revenue from ecommerce has grown over 3x in the last year.<sup>2</sup>
- → There are nearly 150 Commerce Editors currently in the US - one of the fastest growing roles in the newsroom.<sup>3</sup>

(1) Source: eMarketer, Publishers and Commerce 2021

- (2) Source: Di giday, Digiday Research: Commerce is now a revenue stream for a majority of publishers
- (3) Source: LinkedIn



\$1b GMS in 2020, 47% of H1 2021 media revenue, 56% YoY growth



\$500m GMS in 2020, ecommerce to be 31% of revenue by 2024

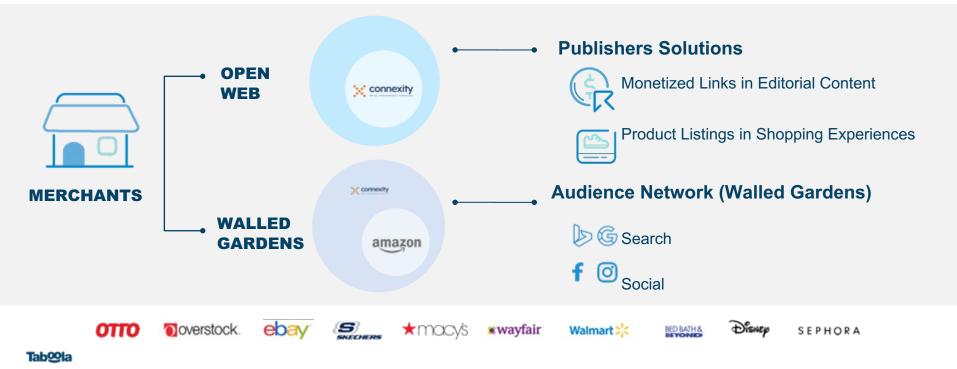


\$1b GMS in FY 2021, over 25% YoY growth in related revenue

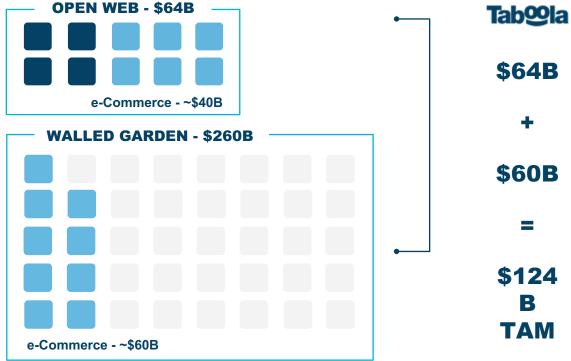
#### GANNETT

Reviewed.com - 50% YoY top line growth for the last 3 years

#### **RECOMMENDING ANYTHING:** E-COMMERCE AND HOW WE SERVE MERCHANTS IN THE OPEN WEB



#### EXPANDED TABOOLA **TAM TO \$124B** WITH E-COMMERCE AD BUDGETS



#### MERCHANTS NEED **EFFECTIVE CHANNELS BEYOND THE WALLED GARDENS.**

"For advertisers seeking brand-safe, transparent partners, reputable publishers deliver exposure and qualified customers from among their audiences."

#### eMarketer

\$60**B** 

\$40B of the Open Web \$60B is eCommerce. With Connexity we can fully tap into it for the first time.

\$60B of Walled Garden TAM is eCommerce. With Connexity we can now tap into it.

Source: eMarketer, Statista, Harris Poll, Jounce, Company analysis, 2020

#### ANTICIPATED SYNERGIES -\$100M+ ANNUAL EX-TAC IN 4 YEARS

- → Connexity on Taboola Publishers and grow publishers % of traffic with intent
- → Take Connexity Global
- Connexity merchant demand on Taboola publisher supply
- → Expanding Connexity's Client base by Leveraging Taboola Ad Sales
- → Better personalization/yield by merging datasets recommendations + e-commerce



#### STRONG INITIAL INTEGRATION MOMENTUM

- → People London office locations merged; NY planned in H1-2022. Complementary teams sharing info, tools, and resources.
- → Ad Sales Beginning global expansion of Connexity via Taboola's international ad sales teams (first in China, Brazil)
- → Publishers started upselling to Taboola publishers, and building a more resource-heavy list of publishers to go "all in" with them on eCommerce





#### RECOMMENDING ANYTHING:

# BRANDS & AGENCIES

(15%+ of ex-TAC Gross Profit as of Q4 2021)

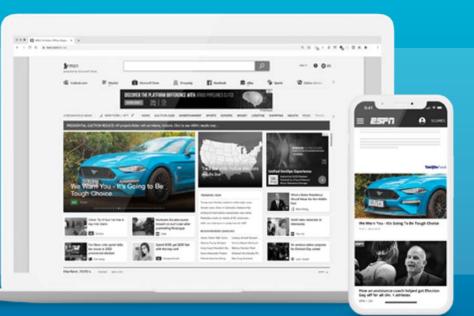
## **TABOOLA HIGH IMPACT**

A premium solution for achieving brand awareness

Premium Ad Placements & Experiences

Brand Safety & Adjacency Control

Unique Readership Data & Insights





#### RECOMMENDING ANYWHERE:

#### **TABOOLA NEWS**

#### ANYWHERE: TABOOLA NEWS BRINGING PREMIUM CONTENT TO

## BRINGING PREMIUM CONTENT

Taboola News delivers relevant content from our premium publisher partners, integrated into mobile phones and other user touchpoints.

It creates new opportunities for engagement and revenue for mobile carriers, device manufacturers, publishers and brands.

- → Running in more than 60 markets around the world
- → With over 85M Monthly devices
- → Becoming a meaningful source of traffic to our publishers

#### **WORKING WITH THE TOP OEMS:**















## AGENDA

Taboola Overview/ 2021 in review

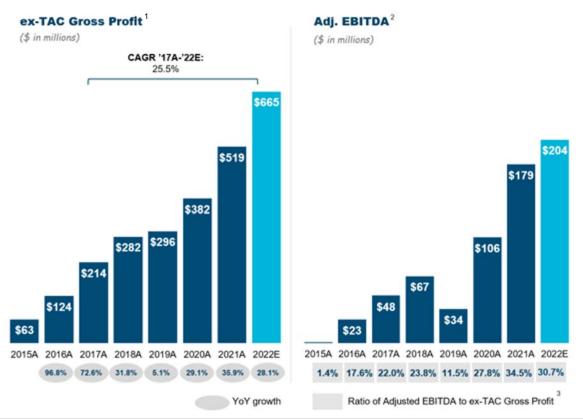
Taboola's differentiation and why we win

Capturing a \$64b market



Strong financial model

#### TABOOLA FOCUSES ON PROFITABLE GROWTH



PROFITABLE GROWTH RULE OF 40 BUSINESS

#### Upside in our model

- → Growth from Core Open Web business only
- Conservative growth assumed for existing base
- → Additional upside from existing growth initiatives and inorganic

#### Long-term model

- → 20%+ ex-TAC Gross Profit Growth
- → 30%+ Ratio of Adjusted EBITDA to ex-TAC Gross Profit

(1),(2),(3) Non-GAAP measure, see appendix for reconciliation to GAAP Note: Projections reflect the mid-point of 2022 guidance

#### COVID-19 IN 2020 PROVED THE RESILIENCY OF OUR MODEL

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 Yield is a normalized measure of performance that controls for changes due to traffic shifts.
Cash Expenses is the difference between Adj. EBITDA and exTAC Gross Profit. 2019 is adjusted to reflect Ratio of Adj. EBITDA to ex-TAC Gross Profit as detailed on the preceding slide.

#### **EXITED 2020 STRONGER THAN WE ENTERED WITH SUSTAINABLY** HIGHER PERFORMANCE



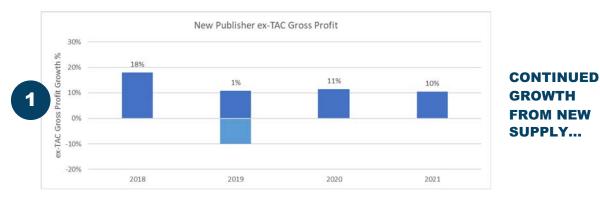
Sustainable yield increase, driving higher margins

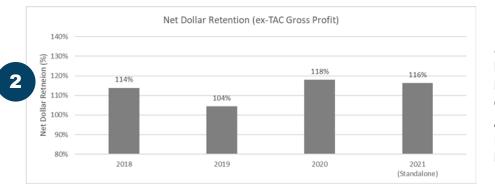
- Worked with publisher partners to optimize for yield
- → Signed more advertisers seeking consumers digitally
- Dramatic improvements in algorithms

#### Reset cost base

- → Hiring freeze permanently "right sized" organization (sustainable)
- → Reduced travel, real estate and overhead (partially sustainable)

#### **GROWTH DRIVEN BY CORE** OPEN WEB INSTALLED BASE





... HELPS PROVIDE FUEL FOR GROWTH FROM A STRONG INSTALLED BASE.

1

#### New Publisher<sup>1</sup> ex-TAC Gross Profit

- → Historically 10-15% new supply growth
- Projecting similar range going forward



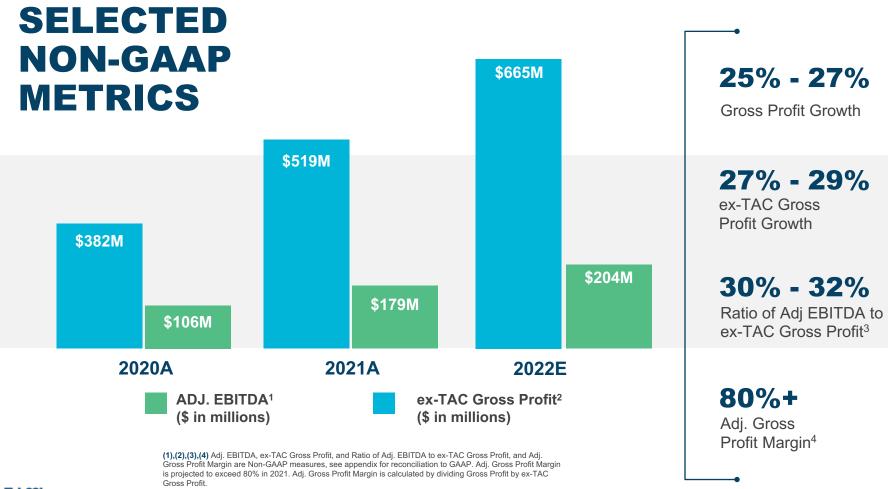
#### Net Dollar Retention<sup>2</sup> Growth Has Two Elements

- → Improvements in yield
- More supply from existing publishers
- → Historically 110-120% on average

(1) New digital property partners within the first 12 months that were live on our network

(2) Net Dollar Retention (ex-TAC Gross Profit) is the net growth of ex-TAC Gross Profit from existing digital property partners, including the growth of new digital property partners (beyond the revenue contribution determined based on the run-rate revenue generated by them when they are first on-boarded) for the given period divided by the ex-TAC Gross Profit from the same period in the prior-year. Excludes Connexity.





Note: Growth rates reflect 2022 growth over 2021. 2022 projection reflects the mid-point of current company guidance.

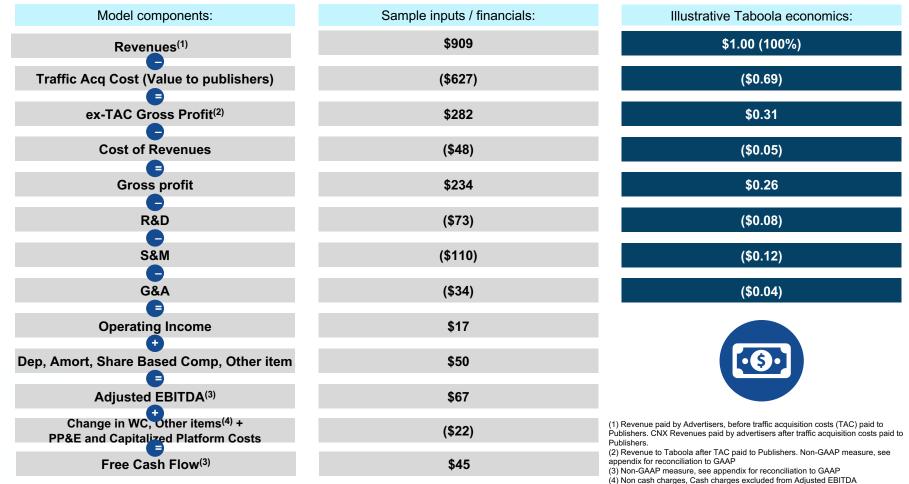


Thank you.



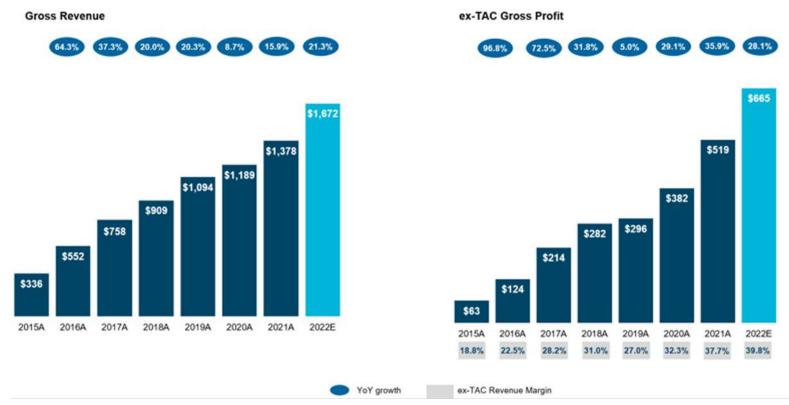
## APPENDIX

## **OUR MODEL IN A NUTSHELL**



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# HISTORICAL & PROJECTED REVENUES & EX-TAC GROSS PROFIT<sup>1</sup> (REPORTED BASIS)





 Non-GAAP measure, see appendix for reconciliation to GAAP Note: 2022 projections reflect the mid-point of current company guidance.

### **KEY 2022 MODEL ASSUMPTIONS**

#### ex-TAC Gross Profit<sup>1</sup>

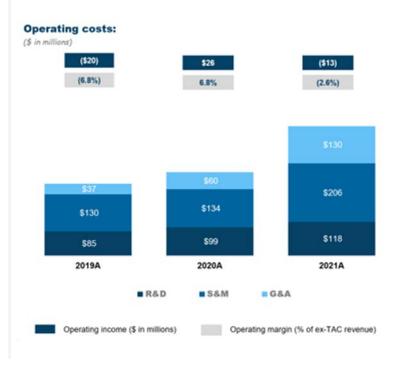
- Historically, Taboola grew 20%+ (CAGR '17-'21)
- In 2021, Taboola generated \$519 million ex-TAC Gross Profit
- For FY 2022, the Company expects ex-TAC Gross Profit in range of \$661 669M

#### **ADJUSTED EBITDA<sup>2</sup>**

- \$179 million in 2021 and grew faster than ex-TAC Gross Profit
- For FY 2022, the Company expects Adjusted EBITDA in range of \$195 213M
- Rule of 40: ex-TAC growth + Ratio of Adj. EBITDA to ex-TAC Gross Profit<sup>3</sup> always above 40%

#### COST ASSUMPTIONS

- Return to "normal" operations and cost basis in 2022
- Two primary costs (headcount and hardware / IT) grow commensurate with revenue growth
- Higher costs (and lower operating margin) in 2021 driven by transaction related share-based compensation expenses



(1),(2),(3) Non-GAAP measures, see appendix for reconciliation to GAAP



#### **SELECTED GAAP AND NON-GAAP METRICS**

(\$ in millions, FYE)	20	18A	2	019A	2	020A	2	021A	2	022E	Long-Term Model
Revenues	\$	909	\$	1,094	\$	1,189	\$	1,378	\$	1,672	
% YoY Growth		20.0%		20.3%		8.7%		15.9%		21.3%	
ex-TAC Gross Profit	\$	282	\$	296	\$	382	\$	519	\$	665	
% YoY Growth		31.8%		5.0%		29.2%		35.7%		28.2%	20%+
Gross Profit	\$	234	\$	232	\$	319	\$	441	\$	556	
% Adj margin		83.1%		78.4%		83.4%		85.0%		83.6%	
% YoY Growth		31.1%		-0.9%		37.5%		38.2%		26.1%	
Adjusted EBITDA	\$	67	\$	34	\$	106	\$	179	\$	204	
% margin		23.8%		11.5%		27.7%		34.5%		30.7%	30%+
% YoY Growth		39.6%		-49.3%		211.8%		68.9%		14.0%	

#### **FY 2022 GUIDANCE**

	Actual	Guidance			
(\$ in millions)	FY 2021	FY 2022		YoY	6
Revenues	\$1,378	\$1,666 to \$1,678	21%	to	<b>22</b> %
ex-TAC Gross Profit	\$519	\$661 to \$669	27%	to	29%
Gross Profit	\$441	\$552 to \$560	25%	to	27%
Adjusted EBITDA	\$179	\$195 to \$213	9%	to	<b>19</b> %

(1) Non-GAAP measure, see appendix for reconciliation to GAAP

### **ADDITIONAL MODELING ASSUMPTIONS**

- Interest expense of approximately \$3.5M per quarter associated with \$300M term loan related to the Connexity acquisition
- Share based compensation of \$128M in 2021 unusually high as a result of going public triggering event, 2022 estimated at \$83M
- Depreciation & Amortization of \$53M in 2021; increase related to Connexity Purchase Price Accounting allocation, 2022 estimated at \$93M
- CAPEX estimated to be \$55M in 2022 and includes investments in property and equipment, leasehold improvements and capitalized software
- Free Cash Flow expected to be 60% of Adjusted EBITDA in long-term models

#### **ADJUSTED EBITDA RECONCILIATION**

(\$ in millions)	2016A	2017A	2018A	2019A	2020A	2021A
Net income (loss)	\$ (2.7)	\$ 2.8	\$ 10.7	\$ (28.0)	\$ 8.5	\$ (24.9)
Adjustments:						
Financial expenses (income), net	0.8	(0.3)	1.3	3.4	2.7	(11.3)
Tax expenses	4.3	5.1	5.3	5.0	14.9	23.0
Depreciation and amortization	13.3	28.2	35.3	39.4	34.0	53.1
Share-based compensation expenses	6.3	10.8	10.5	8.2	28.3	124.1
Revaluation of Contingent Liability	1.4	1.6	3.8	-	-	17.0
M&A costs	-		: <b>-</b>	6.1	17.8	11.7
Holdback compensation expenses		-	-	-	-	3.7
Adjusted EBITDA	\$ 23.4	\$ 48.2	\$ 66.9	\$ 34.1	\$ 106.2	\$ 179.4

Note: Although we provide guidance for Adjusted EBITDA, we are not able to provide guidance for projected Net income (loss), the most directly comparable GAAP measures. Certain elements of Net income (loss), including share-based compensation expenses, are not predictable due to the high variability and difficulty of making accurate forecasts. As a result, it is impractical for us to provide guidance on Net Income (loss) or to reconcile our Adjusted EBITDA guidance without unreasonable efforts. Consequently, no disclosure of projected Net income (loss) is included. For the same reasons, we are unable to address the probable significance of the unavailable information.

#### **2021 QUARTERLY RESULTS: ADJUSTED EBITDA RECONCILIATION**

(\$ in millions)	Q1	-21A	Q	2-21A	Q	3-21A	Q4	-21A	FY 2021
Net income (loss)	\$	18.6	\$	(61.4)	\$	17.3	\$	0.6	\$ (24.9)
Adjustments:									
Financials expenses (income),net		0.8		0.1		(14.0)		1.8	(11.3
Tax expenses		2.3		7.9		(3.5)		16.3	23.0
Depreciation and amortization		8.2		8.6		13.2		23.1	53.1
Share-based compensation expenses		5.1		78.5		19.9		20.6	124.1
M&A costs & Transaction cost of Going Public		(1.5)		7.1		5.9		0.2	11.7
Connexity holdback		-		-		0.8		2.9	3.7
Adjusted EBITDA	\$	33.5	\$	40.8	\$	39.6	\$	65.5	\$ 179.4

<sup>1</sup>A substantial majority is Share-based compensation expenses related to going public.

<sup>2</sup> Relates to the acquisition of ION Acquisition Corp. 1 Ltd. and going public.

## **EX-TAC GROSS PROFIT RECONCILIATION**

(\$ in millions)	2016A	2017A	2018A	2019A	2020A	2021A
Revenues	\$ 552.1	\$ 757.9	\$ 909.2	\$ 1,093.8	\$ 1,188.9	\$ 1,378.5
Traffic Acquisition Cost (TAC)	427.7	544.2	627.7	798.0	806.5	859.6
Other Cost of Revenues	23.2	35.1	47.3	63.9	62.9	77.8
Gross Profit	\$ 101.2	\$ 178.6	\$ 234.2	\$ 231.9	\$ 319.5	\$ 441.1
Other Cost of Revenues	23.2	35.1	47.3	63.9	62.9	77.8
ex-TAC Gross Profit	\$ 124.4	\$ 213.7	\$ 281.5	\$ 295.8	\$ 382.4	\$ 518.9

Note: 2022 projections reflect the midpoint of current company guidance.

## **RATIO OF ADJUSTED EBITDA TO EX-TAC GROSS PROFIT RECONCILIATION**

2020A \$ 320	2021A
\$ 320	
÷ • • • • • •	\$ 441
8	(25
3%	-6%
\$ 382	\$ 519
106	17
28%	34%
)	) 8 3% <b>\$ 382</b> 4 106

## **EX-TAC GROSS PROFIT MARGIN RECONCILIATION**

(\$ in Millions)	20	16A	20	017A	20	18A	2	019A	2	020A	2	021A
Revenues	S	552	\$	758	\$	909	\$	1,094	\$	1,189	\$	1,378
Gross Profit		101		179		234		232		320		441
Gross Profit Margin		18%		24%		26%		21%		27%		32%
Revenues	\$	552	\$	758	\$	909	\$	1,094	\$	1,189	\$	1,378
ex-TAC Gross Profit		124		214		282		296		382		519
ex-TAC Gross Profit Margin		23%		28%		31%		27%		32%		38%

## HISTORICAL & PROJECTED ADJ. GROSS PROFIT MARGIN RECONCILIATION

(\$ in Millions)	20	20A	2	021A	2	022E
Revenues	\$	1,189	\$	1,378	\$	1,672
Traffic Acquisition Cost (TAC)		807		859		1,007
ex-TAC Gross Profit	\$	382	\$	519	\$	665
Other Cost of Revenues		63		78		109
Gross Profit	\$	319	\$	441	\$	556
Gross Profit Margin		27%		32%		33%
Adj. Gross Profit Margin		84%		85%		84%



#### **HISTORICAL FREE CASH FLOW RECONCILIATION**

(\$ in Millions)	20	19 <b>A</b>	20	20A	20	21A
Net cash from operating activities	\$	18	\$	139	\$	64
Net cash used in the following investing activities	\$	(44)	\$	(18)	\$	(39)
Intangible assets	\$	(6)		(9)		(14)
Purchase of IT equipment (servers)	\$	(38)		(9)		(25)
Free Cash Flow	\$	(26)	\$	121	\$	25

(1) Adj. EBITDA Plus the change in working capital reflects the Net cash provided by operating activities. For estimated periods, Net cash from operating activities assumes 53-57 days payables outstanding and 40-45 days sales outstanding.

#### **CONSOLIDATED BALANCE SHEET**

(\$ in millions)	As of Dec 31, 2019	As of Dec 31, 2020	As of Dec 31, 2021
Cash, cash equivalents and short-term deposits	\$ 116	\$ 243	\$ 319
Total Assets	\$ 482	\$ 580	\$ 1,598
Total Liabilities & Convertible Shares	\$ 475	\$ 534	\$ 830
Accumulated Deficit	\$ (40)	\$ (31)	\$ (56)
Additional Paid-in-capital	\$ 47	\$ 78	\$ 824
Total Shareholders' Equity	\$7	\$ 47	\$ 768

#### 2021 QUARTERLY RESULTS: EX-TAC GROSS PROFIT RECONCILIATION

(\$ in Millions)	Q	1-21A	Q	2-21A	Q	3-21A	Q	4-21A
Revenues	\$	303.0	\$	329.1	\$	338.8	\$	407.7
<b>Traffic Acquisition Cost (TAC)</b>		197.0		212.2		211.9		238.5
<b>Other Cost of Revenues</b>		16.4		16.6		19.2		25.6
Gross Profit	\$	89.6	\$	100.3	\$	107.7	\$	143.6
<b>Other Cost of Revenues</b>		16.4		16.6		19.2		25.6
ex-TAC Gross Profit	\$	106.0	\$	116.9	\$	126.9	\$	169.2

#### **2022 FULL YEAR GUIDANCE: EX-TAC GROSS PROFIT RECONCILIATION**

	Guidance
(\$ in millions)	FY 2022
Revenues	\$1,666 - \$1,678
Traffic Acquisition Cost (TAC)	(\$1003 - \$1011)
Other Cost of Revenues	(\$106 - \$112)
Gross Profit	\$552 - \$560
Other Cost of Revenues	\$106 - \$112
ex-TAC Gross Profit	\$661 - \$669

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# THANK YOU!