

THE OPEN WEB

where we spend 25% of our time

RECOMMENDATION

Al, personalized, relevant, based on the user and the context



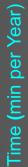
WHERE

article page, homepage, app, ctv,...

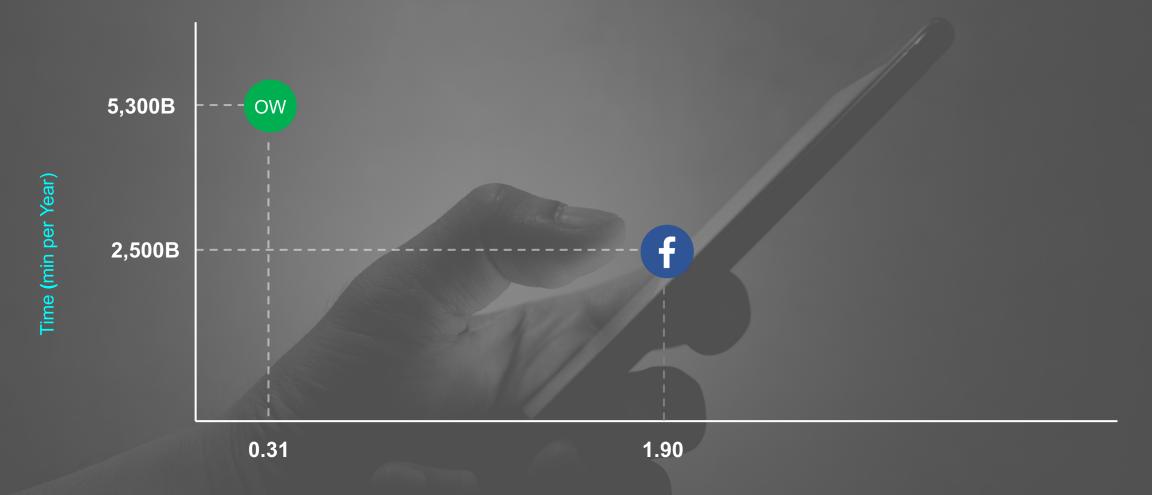
WHAT

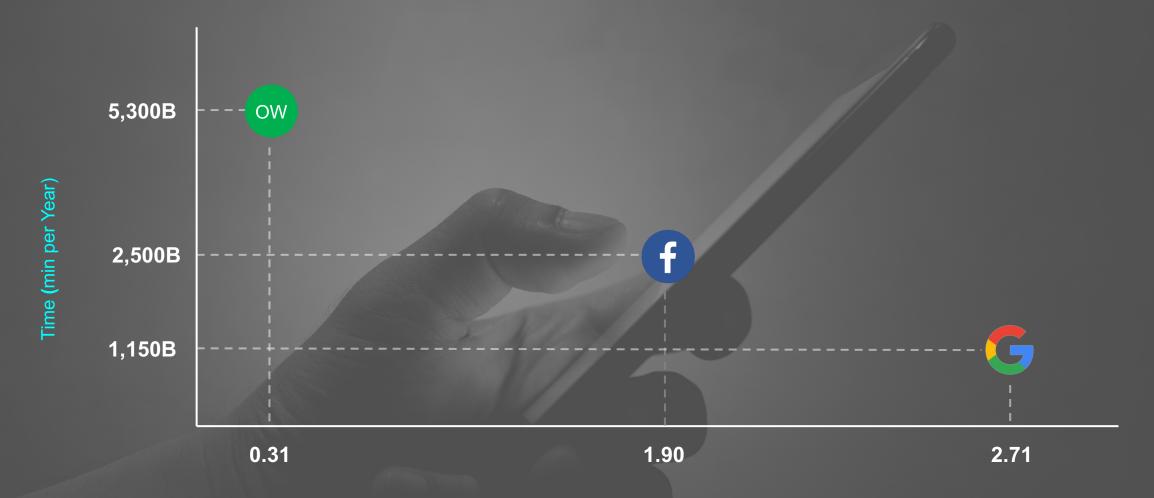
video, product, tv show, app,...

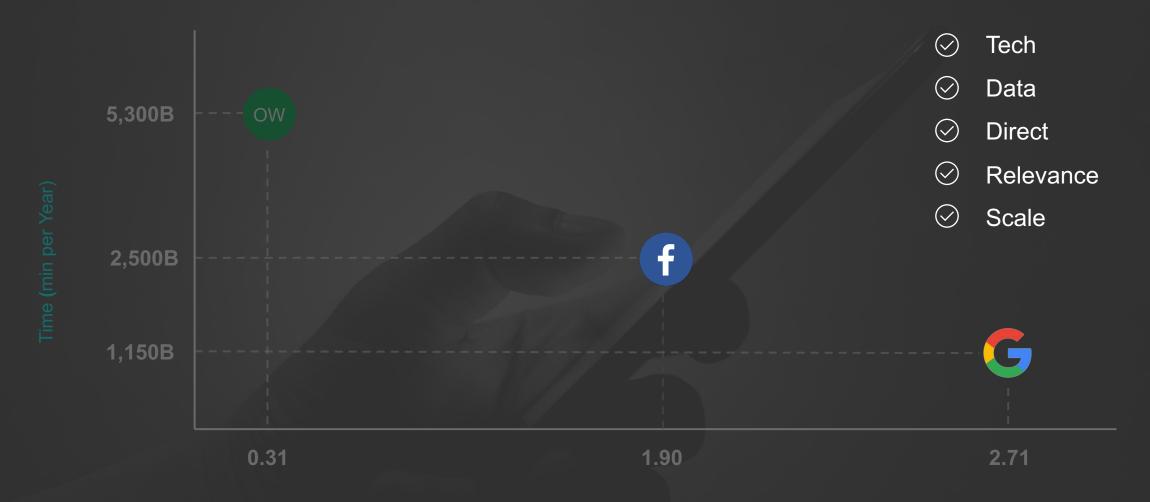


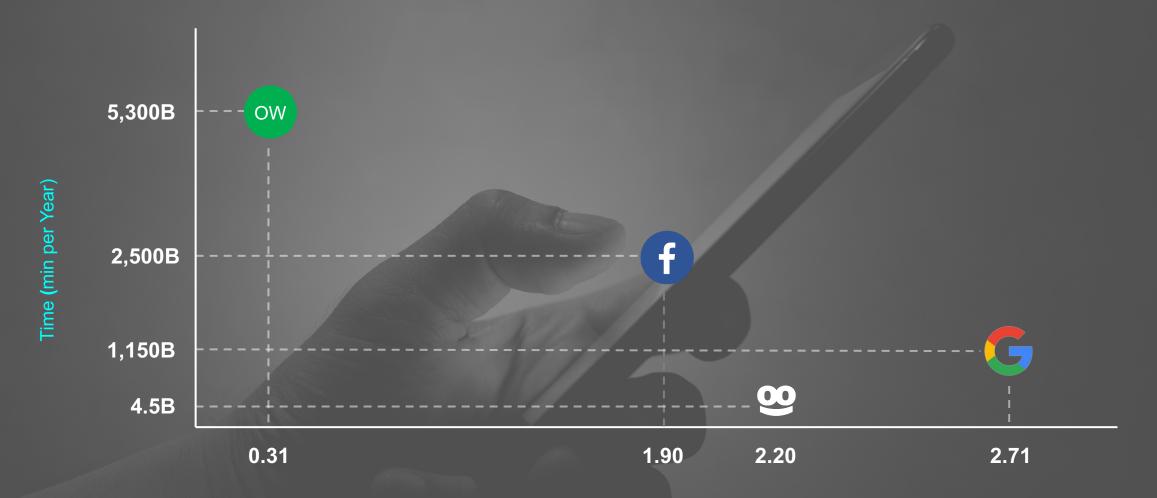








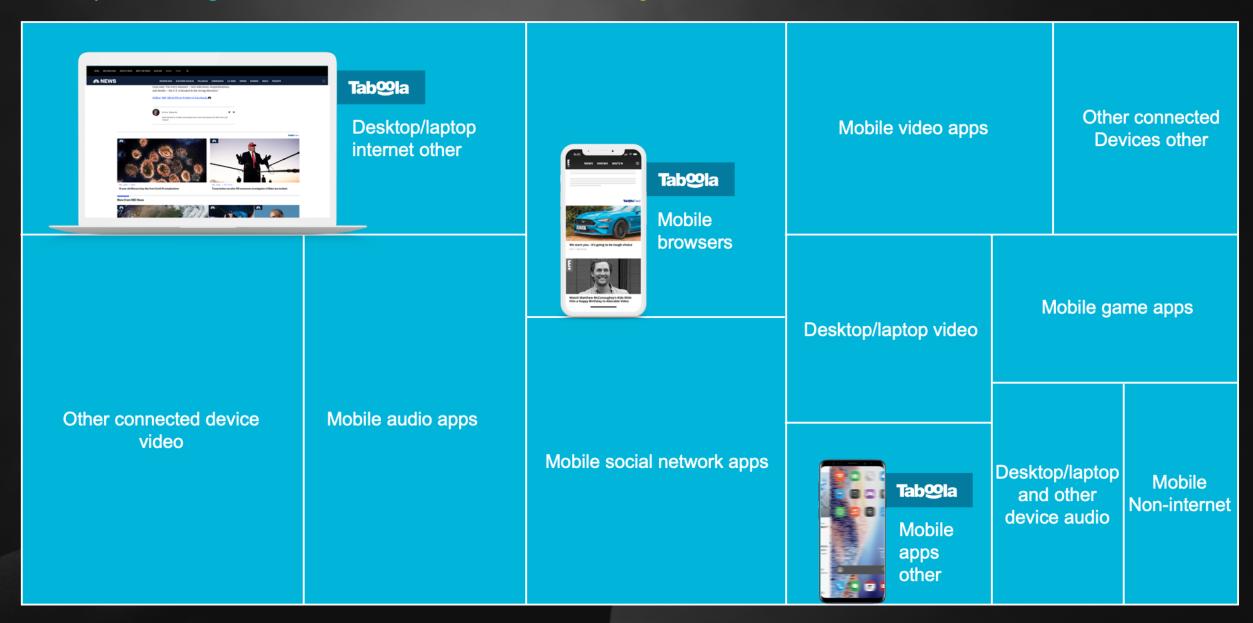




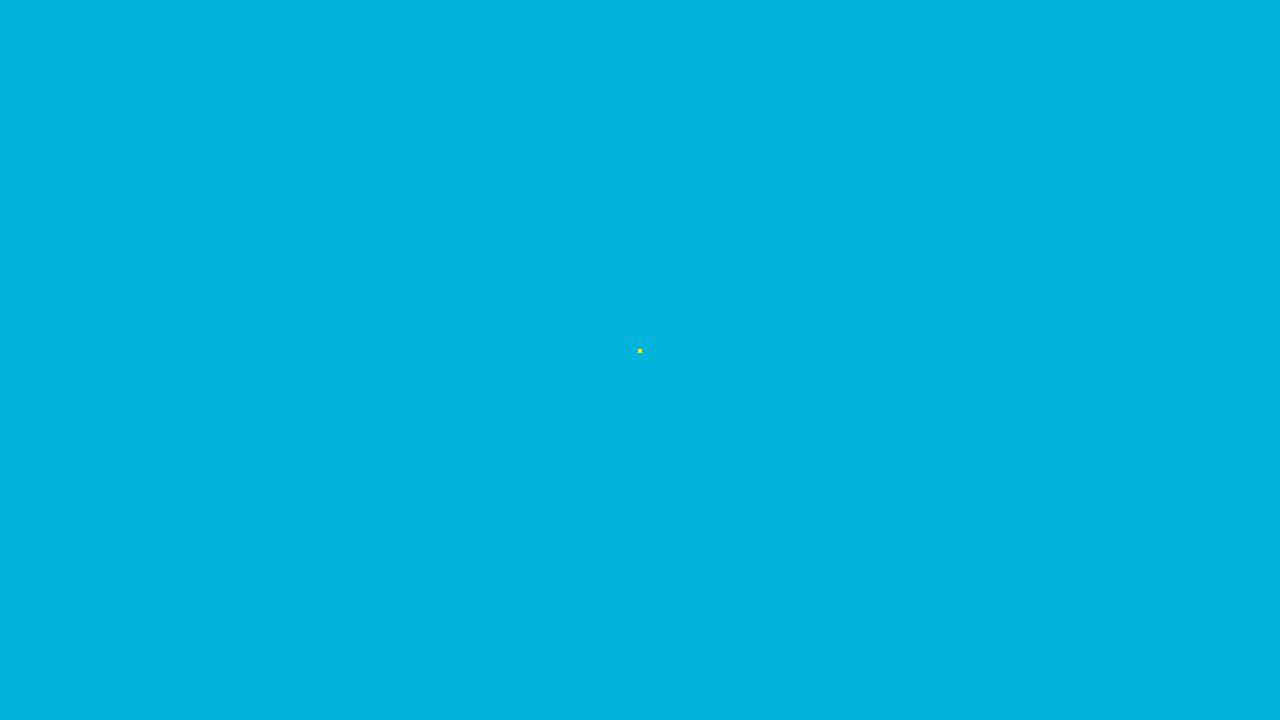
Value (cents per min)

Mobile (nonvoice)	TV	Desktop/laptop internet		
		Other connected devices	Radio	
			Print	Other Traditional media

Desktop/laptop internet other		Mobile browsers	Mobile video apps		Other connected Devices other	
Other connected device N video	Mobile audio apps	Mobile social network apps	Desktop/laptop video	Mobile ga	Mobile game apps	
			Mobile apps other	Desktop/laptop and other device audio	Mobile Non-internet	







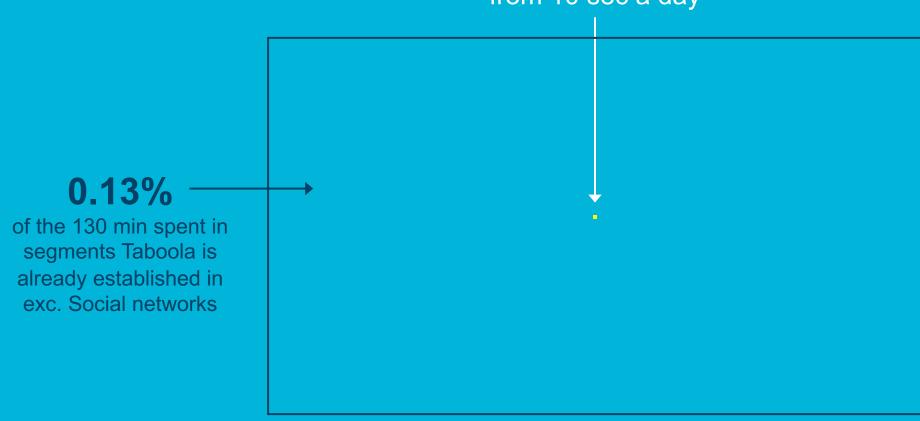


\$519M in 2021 from 10 sec a day

0.03% of the 480 min in digital media

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from 10 sec a day



0.03% of the 480 min in digital media

