

## Taboola E-Commerce with Connexity

Powering e-Commerce Recommendations for the Open Web

September 28, 2021

#### Forward-Looking Statements

#### DISCLAIMER

Certain statements in this Presentation may be considered forward-looking statements. Forward-looking statements generally relate to future events or Taboola.com Ltd.'s (the "Company") future financial or operating performance. In some cases, you can identify forward-looking statements by terminology such as "may", "should", "expect", "intend", "will", "estimate", "anticipate", "believe", "predict", "potential" or "continue", or the negatives of these terms or variations of them or similar terminology. Such forward-looking statements are subject to risks, uncertainties, and other factors which could cause actual results to differ materially from those expressed or implied by such forward looking statements.

These forward-looking statements are based upon estimates and assumptions that, while considered reasonable by the Company and its management are inherently uncertain. Uncertainties and risk factors that could affect the Company's future performance and cause results to differ from the forward-looking statements in this presentation include, but are not limited to: the ability to recognize the anticipated benefits of the transactions with ION Acquisition Corp. 1 Ltd. (the "Business Combination") and Shop Management, LLC (the "Connexity Acquisition), including expected synergies, which may be affected by, among other things, competition, the ability of the combination and the Connexity Acquisition; changes in applicable laws or regulations; ability to attract new digital properties; ability to meet minimum guarantee requirements in contracts with digital properties; intense competition in the digital advertising space, including with competitors who have significantly more resources; ability to grow and scale the Company's ad and content platform through new relationships with advertisers and digital properties; ability to secure high quality content from digital properties; ability to market practice with respect to, "third party cookies" and its impact on digital advertising space, including with competitors on various digital properties; the impact of the ongoing COVID-19 pandemic; reliance on a limited number of partners for a significant portion of the Company's needue; changes in the regulation, competition and other areas related to digital advertising; ability to enforce, protect and maintain relationships with ourcertains; reliance on a limited number of partners for a significant portor of the Company's revenue; changes in laws and regulations related to privacy, data protection, advertising regulation, competition and other areas related to digital advertising; ability to enforce, protect and maintain intellectual properties; and its mate that the we are incorporated in Israel and governed by Israeli

Nothing in this Presentation should be regarded as a representation by any person that the forward-looking statements set forth herein will be achieved or that any of the contemplated results of such forward-looking statements will be achieved. You should not place undue reliance on forward-looking statements, which speak only as of the date they were made. The inclusion of these projections does not constitute republication or affirmation thereof as any other date. The Company undertakes no duty to update these forward-looking statements except as required by law.

#### **Non-GAAP Financial Measures**

This Presentation includes certain financial measures not presented in accordance with GAAP including, but not limited to, ex-TAC Gross Profit, Adjusted EBITDA, Free Cash Flow and certain ratios and other metrics derived therefrom and related margin measures. These non-GAAP financial measures are not measures of financial performance in accordance with GAAP and may exclude items that are significant in understanding and assessing the Company's financial results. Therefore, these measures should not be considered in isolation or as an alternative to net income, cash flows from operations or other measures of profitability, liquidity or performance under GAAP. You should be aware that the Company's presentation of these measures may not be comparable to similarly-titled measures used by other companies.

The Company believes these non-GAAP measures of financial results provide useful information to management and investors regarding certain financial and business trends relating to the Company's financial condition and results of operations. The Company believes that the use of these non-GAAP financial measures provides an additional tool for investors to use in evaluating ongoing operating results and trends in and in comparing the Company's financial measures with other similar companies, many of which present similar non-GAAP financial measures to investors. These non-GAAP financial measures are twice of judgments by management about which expense and income are excluded or included in determining these non-GAAP financial measures. Please refer to footnotes where presented on each page of this Presentation or to the appendix found at the end of this Presentation for a reconciliation of these measures to what the Company believes are the most directly comparable measure with GAAP.

#### Use of Projections

This Presentation contains financial forecasts with respect to the Company's projected financial results, including Revenue, Gross Profit, ex-TAC Gross Profit, Net Income and Adjusted EBITDA for the Company's third quarter of 2021 and full years 2021 and 2022. The Company's independent auditors have not audited, reviewed, compiled or performed any procedures with respect to the projections for the purpose of their inclusion in this Presentation, and accordingly, they did not express an opinion or provide any other form of assurance with respect thereto for the purpose of this Presentation. As discussed under "Financial Information, was prepared in accordance with GAAP. These projections should not be relied upon as being necessarily indicative of future results. The assumptions and estimates underlying the prospective financial information are inherently uncertain and are subject to a wide variety of significant business, economic and competitive risks and uncertainties that could cause actual results will not differ materially from those contained in the prospective financial information. Accordingly, there can be no assurance that the prospective results are indicative of the future performance of the Company or that actual results will not differ materially from those presented in the prospective financial information in this Presentation. Inclusion of the prospective financial information will be the same as that presented in the prospective financial information. Inclusion of the prospective financial information will be achieved.

#### Industry and Market Data

In this Presentation, the Company relies on and refer to certain information and statistics obtained from third-party sources, which it believes to be reliable. The Company has not independently verified the accuracy or completeness of any such third-party information. You are cautioned not to give undue weight to such industry and market data.

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### TODAY'S PRESENTERS



Adam Singolda Founder & CEO



#### Stephen Walker CFO



Bill Glass CEO of Connexity



**Tom Inbal** VP Strategy & Corporate Development

#### **E-COMMERCE** IS REVOLUTIONIZING THE OPEN WEB

e-Commerce is skyrocketing with \$5 trillion in online retail sales a year and \$40 billion in ad spend<sup>1</sup>

Social Media platforms such as Instagram and WeChat are becoming e-Commerce networks

e-Commerce is set to become a primary revenue source for open web publishers

Merchants need an alternative to Amazon

With Connexity now part of Taboola, we are well positioned to capitalize on this opportunity and drive top-line and ex-TAC growth through e-Commerce



### AGENDA

- About Taboola
- Market Opportunity
- Taboola E-Commerce (with Connexity)
- Synergies Mid Term (3-5 years)
- Financial Information 2021, 2022 Guidance



## We Power Recommendations for The Open Web

Helping people discover things they may like

### **TABOOLA = SEARCH "IN REVERSE"**

From people looking for information to information looking for people







### YOU HAVE SEEN TABOOLA BEFORE



#### **SE NEWS**

"Cheese carrots are a Thanksgiving staple at my in-laws," they wrote. "It doesn't even look as nice as this picture. Literally just a block of Velveeta cheese and carrots baked together."

It's safe to say that with Thanksgiving recipes like these, there won't be an empty plate in sight.

Tab**291a** Feed

.ul 🕆 🗩



Sponsored



### SOLVING TREMENDOUSLY DIFFICULT TECHNOLOGICAL CHALLENGES

Predicting what people might be interested in without the intent data that Google has or the personal data that Facebook has and doing it at massive scale.

#### 516M DAILY ACTIVE USERS<sup>1</sup>

More than Twitter and Snap combined<sup>2</sup>

## **1** Petabyte

Data Processed by Taboola AI Daily<sup>3</sup>

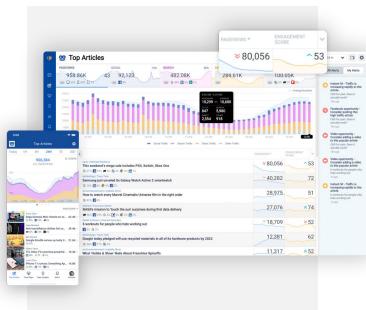
### **330K+** CPU & GPU Cores<sup>4</sup>

## **1 Trillion**

Monthly Recommendations<sup>5</sup>

(1) Daily Active Users measures the 7-day average number of users exposed to Taboola recommendations (2) Twitter and Snap reported 187M and 249M (respectively) in Q3-2020 Earnings reports (3)(4)(5)Source: Company estimates

### FULL TECH STACK FOR PUBLISHERS: MISSION CRITICAL FOR THE OPEN WEB



Tab@laNewsroom

**Tab00la** 

#### \$2B+ Paid To Publishers Over 3 Years<sup>1</sup>

#### Monetization

Monetizing with non-interruptive, native ads

#### Engagement

Engaging users by recommending organic content

#### Audience

Driving quality audiences from across the network

Empowering editorial teams with actionable data insights





SPONSORED / BLINKIST

Apple Recommends The App All The Intellectuals Are Using To Beat...



Pelosi, McConnell's homes vandalized after Congress fails to approve \$2K...



Jeffrey Earnhardt rejoins JD Motorsports for Xfinity ride - NB... NBCSports

### THAT'S WHY TABOOLA GETS LONG-TERM, EXCLUSIVE PARTNERSHIPS WITH PUBLISHERS

"NBC News Group is excited to continue working with Taboola to expand the reach of our content and continue driving our already impressive growth. We recognize the value of Taboola's technology and their ability to drive meaningful engagement with NBC News content, especially at a time when competition for user attention is at an all-time high."

- Elisabeth Sami, SVP of Global Strategy and Business Development for NBC News Group

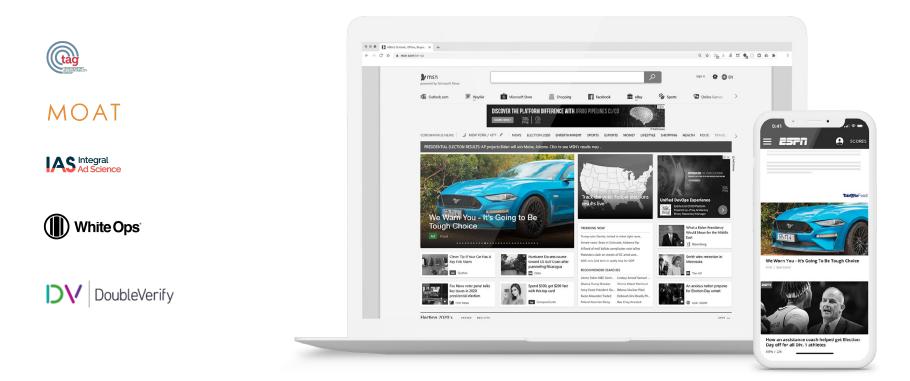
- 118% NDR in 2020<sup>1</sup>
- 9,000 publishers
- · Global

Publishers on a 5+ Year Contract with Taboola



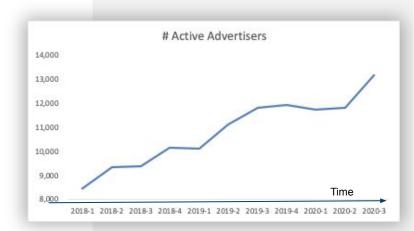
(1) Source: Company Data. Net Dollar Retention (ex-TAC Gross Profit) is the net growth of ex-TAC Gross Profit from existing digital property partners, including the growth of new digital property partners (beyond the revenue contribution determined based on the run-rate revenue generated by them when they are first on-boarded) for the given period divided by the ex-TAC Gross Profit from the same period in the prior-year.

### LEADING PREMIUM NETWORK OF TRUSTED PUBLISHERS



### ADVERTISERS CHOOSE TABOOLA FOR THE OPEN WEB

- Massive reach 516M Daily Active Users<sup>1</sup>
- Performance focus with measurable ROI
- Brand safe ad placements
- Target ads based on what people truly care about



Largest advertiser is 3% of total ad spend<sup>1</sup>

10th largest advertiser is 1% of total ad spend<sup>1</sup>

101% Net Dollar Retention over the period Q4 2018 - Q3,  $2020^2$ 

(1) Source: Company Data(2) Excluding Q2-2020 due to expected one-time impact of COVID-19



### HAVING AN AMAZING YEAR AND IT'S JUST THE BEGINNING

Went public, raised \$500M+ from great investors -Fidelity, Federated, Baron, others

Beat Q1 and Q2 projections, raising expectations each quarter

Winning incredible partners, and progressing on our growth initiatives organically and inorganically with Connexity





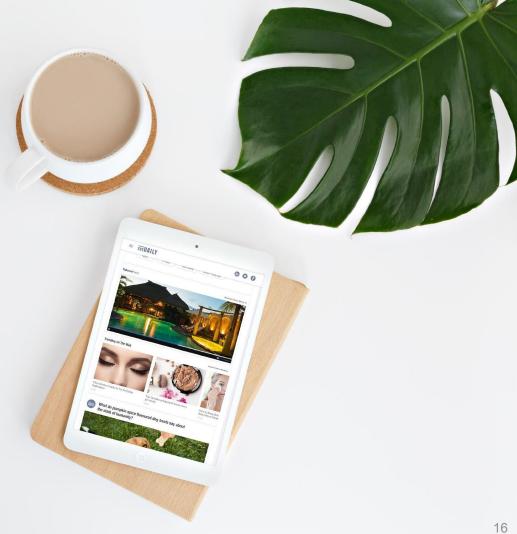
# **RECOMMENDING** *ANYTHING, ANYWHERE* **A MULTI BILLION DOLLAR OPPORTUNITY**



Tab<sub>00</sub>la

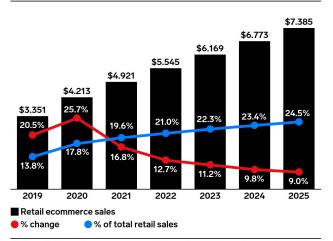
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### THE E-COMMERCE MARKET IS GROWING FAST AND IS EXPECTED TO CONTINUE DOING SO

#### **Retail Ecommerce Sales Worldwide, 2019-2025** *trillions, % change, and % of total retail sales*

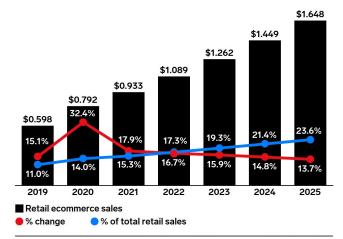


Note: includes products or services ordered using the internet, regardless of the method of payment or fulfillment; excludes travel and event tickets, payments such as bill pay, taxes, or money transfers, food services and drinking place sales, gambling, and other vice goods sales Source: eMarketer, May 2021

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eMarketer | InsiderIntelligence.com

#### **Retail Ecommerce Sales in the US, 2019-2025** *trillions, % change, and % of total retail sales*

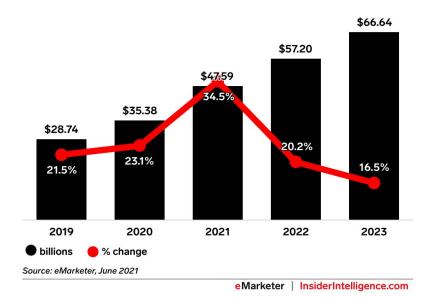


Note: 2019-2025 CAGR=18.4%; includes products or services ordered using the internet, regardless of the method of payment or fulfillment; excludes travel and event tickets, payments such as bill pay, taxes, or money transfers, food services and drinking place sales, gambling, and other vice goods sales Source: eMarketer, May 2021

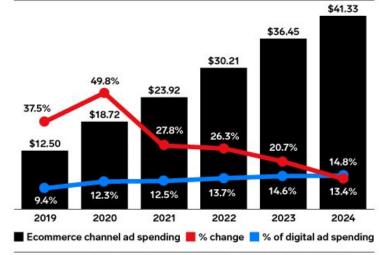
### E-COMMERCE IS ONE OF THE FASTEST GROWING DIGITAL AD SEGMENTS AND DRIVEN BY INTENT

#### **Retail Industry Digital Ad Spending**

US, 2019-2023



US Ecommerce Channel Ad Spending, 2019-2024 billions, % change, and % of digital ad spending



Note: digital advertising that appears on websites or apps that are primarily engaged in retail ecommerce; examples include advertising on Amazon, Walmart, and eBay; excludes advertising on social networks or search engines Source: eMarketer, March 2021

264881

### THE FUTURE OF THE OPEN WEB IS E-COMMERCE

**60% of publishers** list e-commerce as a top revenue opportunity.<sup>1</sup>

Publishers generating revenue from e-commerce has grown over 3x in the last year.<sup>2</sup>

There are nearly 150 Commerce Editors currently in the US - one of the fastest growing roles in the newsroom.<sup>3</sup>

(1) Source: eMarketer, Publishers and Commerce 2021

(2) Source: Digiday, Digiday Research: Commerce is now a revenue stream for a majority of publishers

(3) Source: LinkedIn



\$1b GMS in 2020, 47% of H1 2021 media revenue, 56% YoY growth



\$500m GMS in 2020, ecommerce to be 31% of revenue by 2024

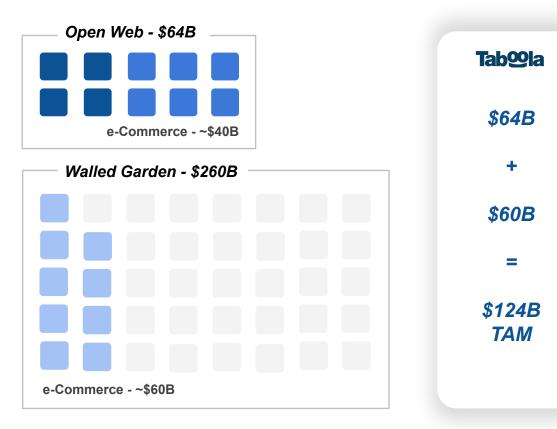


\$1b GMS in FY 2021, over 25% YoY growth in related revenue

#### GANNETT

Reviewed.com - 50% YoY top line growth for the last 3 years

#### **EXPANDED TABOOLA TAM TO \$124B** WITH E-COMMERCE AD BUDGETS



Merchants need effective channels beyond the walled gardens.

*"For advertisers seeking brand-safe, transparent partners, reputable publishers deliver exposure and qualified customers from among their audiences."* 

eMarketer

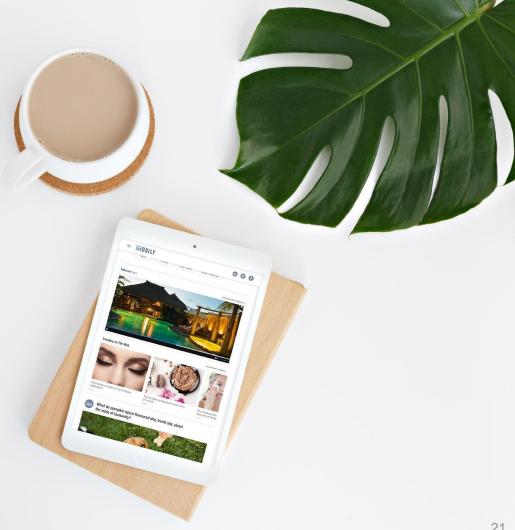
\$40B of the Open Web \$60B is eCommerce. With Connexity we can fully tap into it for the first time.

\$60B of Walled Garden TAM is eCommerce. With Connexity we can now tap into it.

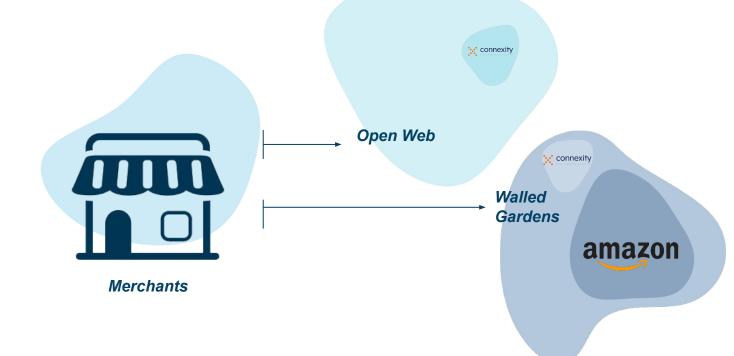
Source: eMarketer, Statista, Harris Poll, Jounce, Company analysis, 2020

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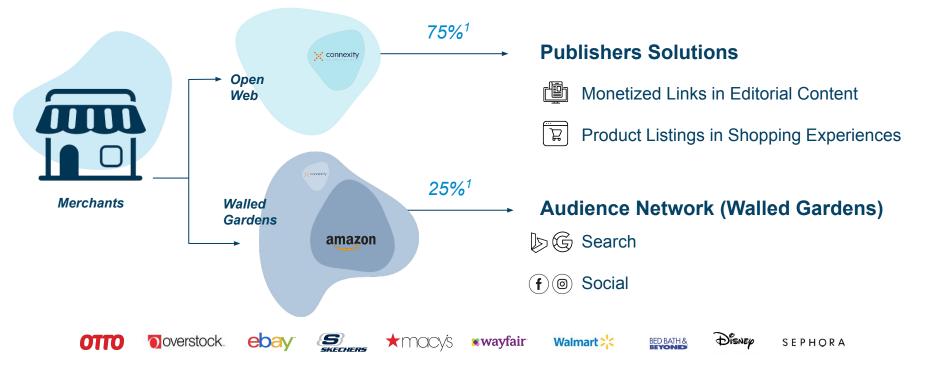


### **CONNEXITY IS ONE OF THE LARGEST OPEN WEB E-COMMERCE MEDIA PLATFORMS**



### HOW CONNEXITY DRIVES SHOPPERS TO MERCHANTS IN THE OPEN WEB

<sup>1</sup> Percentage of ex-TAC Gross Profit in 2020.



### **CONNEXITY'S DIRECT RELATIONSHIPS WITH BLUE CHIP PARTNERS**



### PUBLISHER EVOLUTION WITH IN COMMERCE CONTENT

#### Plugging in eCommerce

Connexity enabling monetization for shopping leads from content that was already being written



#### Investing in Commerce Content Strategy

Dedicated "commerce" editors using Connexity insights and data analytics platform for content prioritization and optimization

## Building Branded, Curated Shopping Experiences

Using enriched, dynamic product listings to drive engagement and tools for real-time performance feedback

#### **Connexity Value-Add**

- One line of code = easy access to thousands of "always on" merchant budgets
- Premium negotiated CPC and CPA rates drive yield maximization

- 750M structured product inventory updated in real-time to ensure accuracy and conversion
- Industry insights and real-time page-level analytics drive content strategy and optimization

#### **CONNEXITY PUBLISHER PRODUCTS ON EDITORIAL** CONTENT

#### HEARST

#### We may earn commission from links on this page, but we only recommend products we back. Why trust us? 12 Best Mattresses of 2021

Say goodbye to back pain and hello to deep sleep.

BY LEXIE SACHS, GOOD HOUSEKEEPING INSTITUTE Sup 8, 2021

∃ GH



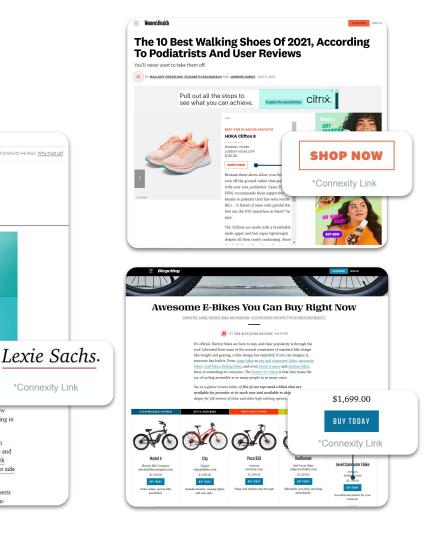
We updated this guide in September 2021 to update pricing and/or replace lin sold-out mattresses. These selections still reflect the top picks from our most re by Good Housekeeping Institute Textiles Lab Director Lexie Sachs.

\*Connexity Link

Not to add more pressure, but buying a new mattress is one of the most im purchases you'll make for your home. It needs to be comfortable and support you the best possible sleep, and durable so you won't have to replace it within a few years. And because mattresses can get pricey, you want to make sure you're investing in one that's actually worth the cost.

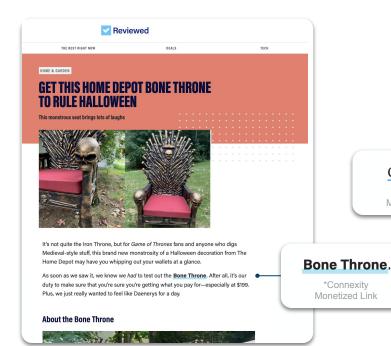
The Good Housekeeping Institute Textiles Lab reviews mattresses of all kinds, from traditional innerspring mattress that you buy in stores to memory foam mattresses and mattress-in-a-box styles that you buy online, cooling mattresses, mattresses for back pain, hybrid mattresses that blend coil and foam, organic mattresses, mattresses for side sleepers and more.

In addition to researching the brands, materials and features, we have product experts and consumer testers try each mattress out and we survey our tester panel to get in-



#### **CONNEXITY PUBLISHER PRODUCTS ON EDITORIAL CONTENT**

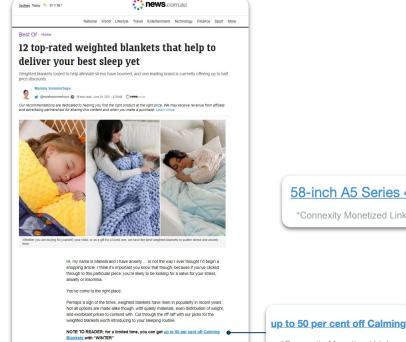
#### GANNETT





### CONNEXITY PUBLISHER PRODUCTS ON EDITORIAL CONTENT

#### News Corp Australia



#### BEST WEIGHTED BLANKETS

Whether you're looking for something that is kind to your wallet or are looking to invest in the most premium option on the market, are looking to soothe the nerves of both yoursail and your nather, or the smallest member of the family, we have the heet \*Connexity Monetized Link

#### Audiney Toxicy St. 11 11 12 1 news.com.au National Warld Lifestyle Travel Entertainment Technology Finance Sport More Best Of Sales And Dea Deals we're hoping make a reappearance Black Friday 2021 hat brands have in store for us - but if last year's deals are anything to go 0 How mut My ( 201-24/74 ( 1998-100 Currecommendations are dedicated to neptrg you find the right product at the right price. We may necelve neverue from affiliate and advecting partnerships for sharing this content and when you make a purchase. Learn more With end of financial year sales behind us, we now look forward to the remaining signoost sales events of the year RELATED: Everything you need to know about this year's Black Friday RELATED: Best time to upprade your Apple devices on its way Expect us to cover them all - Click Frenzy, JuLove, you've not been forgotten - but certainly a shopping event you can expect us to provide all the intel on is Black Friday weekend. BEST FRIDAY 2021 DEALS While the specific deals that will be available during the event are still unknown, we have all the best offers that were snapped up last year below as clues. BLACK FRIDAY 2020 TECHNOLOGY DEALS Catch.com.au If you're hankering for a new TV, Club Catch members can get the <u>TEAC 50-Inch A5</u> Series Android 4K UHD Smart TV for \$390 of its normal price of \$509. Membership is \$5.50 a month and there's also a 30-day free trial as well. The benefits include early 58-inch A5 Series 4K access to deals, free shipping on eligible products and the opportunity to earn double flybuy points every dollar spent on eligible products. If you're not a member, you can still get the <u>SE-inch AS Series 4K UHD Smarl TV</u> which is onsale with a \$196 discount for \$499 (from \$500). \*Connexity Monetized Link

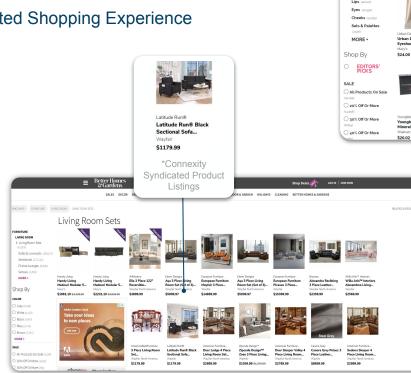
The retailer has also stashed the prices of <u>Accels AirCode Pilo</u> to 5310 (a saving of 580), <u>by dram here</u>. You can also get \$326 stashed of the <u>Dynan VID Absolute Condens</u> <u>Vacuum Cleanse</u>. It's new 5849 (down from \$109). You can also buy <u>Scry Notes</u> <u>Cancelley Maddobores</u> for \$49 (down from \$109).

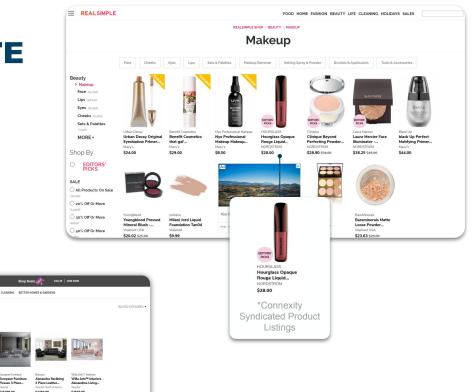


### **CONNEXITY PUBLISHER** BUILDING A SHOPPING SITE

Product Listings Syndicated into Curated Shopping Experience







### **CONNEXITY BY THE NUMBERS<sup>1</sup> -POWERING E-COMMERCE IN THE OPEN WEB AT SCALE**

**1,600+** direct merchant relationships **\$4B+** Gross Merchandise Sales **750M** Product offerings (SKUs) **1M+** Monthly transactions **6k+** publisher relationships

(1) Company data. Connexity information includes pro forma Skimlinks results for periods prior to its acquisition by Connexity in May 2020. \$4B in GMS is for LTM August 2021



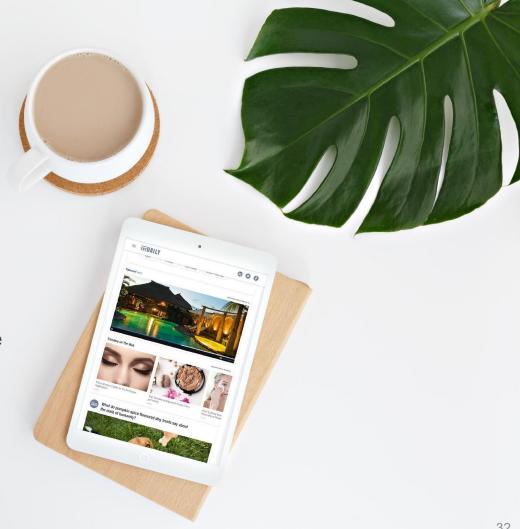
### DIRECT RELATIONSHIP WITH MERCHANTS

- **90%+** of revenue comes from direct merchants relationships
- **10%** from affiliates that Connexity is not directly managing
- 65% of revenue is CPC, 35% is CPA
- CPC budgets demonstrate how merchants completely trust Connexity's unique technology



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# PUBLISHERS NEED

#### Rare fossil of 25-million-year-old eagle that hunted koalas found in South Australia

By Knea Mogul, CNN Updated 1:09 PM ET. Mon September 27, 2021



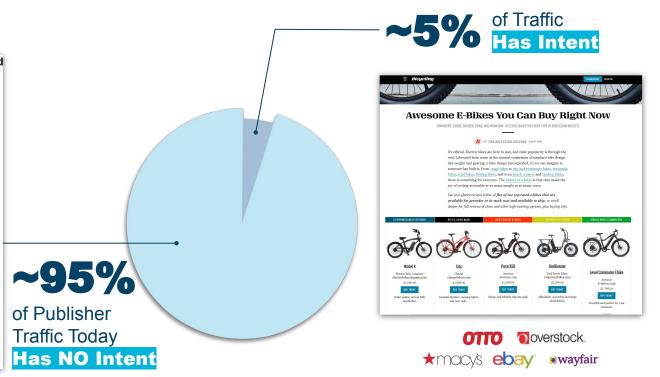
The newly discovered species, Archaehlerax sylvestris, is one of the oldest eagle-like raptors in the world.

(CNN) — Scientists have confirmed the discovery of a nearly complete fossil of a 25-million-yearold eagle that once flew over South Australia and preyed on koalas -- an incredibly rare find because of how well preserved it is, experts say.

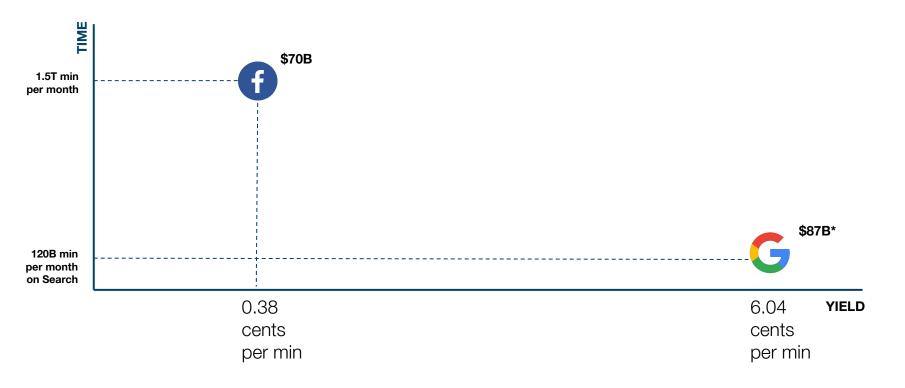
The newly discovered species, Archaehierax sylvestris, is one of the oldest eagle-like raptors in the world, according to a study published Monday in the peer-reviewed journal, Historical Biology, Paleontologists from Adelaide's Flinders University unearthed the fossil in March 2016 on a remote outback cattle station during a research trip at Lake Pinpa in South Australia.

Archaehierax is the largest eagle known to have lived in Australia during the Oligocene period, which dates back about 339 million to 23 million years ago, the study said. It was smaller and more slender than the wedge-tailed eagle, Australia's largest bird of prey, according to the Western Australian Nuseum.

With feet nearly 15 centimeters (6 inches) long, the eagle would have had the ability to grasp large prey. The scientists said it would have hunted an extinct species of koala, which was about the same size as those alive today, as well as possums and other animals in trees, the study said.

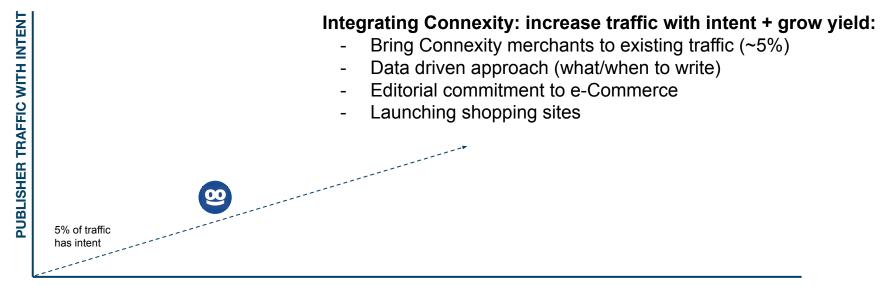


#### INTENT DRIVES YIELD 1 MIN ON GOOGLE SEARCH = 15 MIN ON FACEBOOK



**Tab**<sup>20</sup>la

### OVER THE NEXT 5 YEARS MORE TRAFFIC WITH INTENT + HIGHER YIELD



YIELD

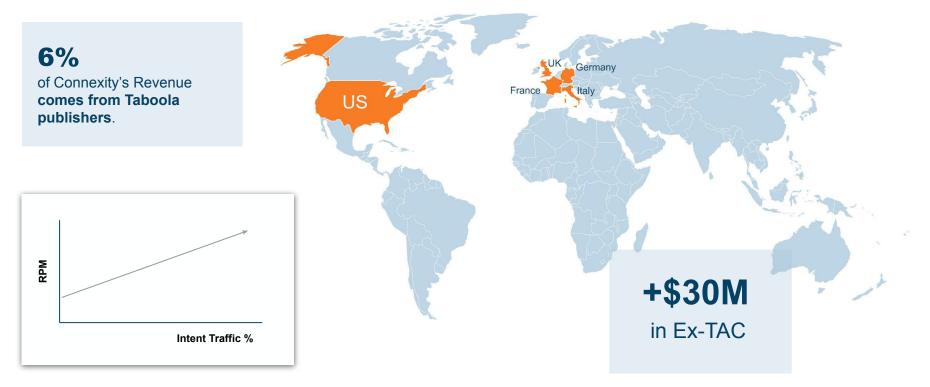
#### SYNERGIES - \$100M+ ANNUAL EX-TAC IN 4 YEARS

Synergy Description

#### Expected Annual Impact

1. Connexity on Taboola Publishers - and grow publishers % of traffic with intent	\$30M+	Supply
2. Take Connexity Global	\$25M+	
3. Connexity merchant demand on Taboola publisher supply	\$10M+	
4. Expanding Connexity's Client base by Leveraging Taboola Ad Sales	\$20M+	Demand
5. Better personalization/yield by merging datasets - recommendations + e-commerce	\$15M+	

#### **1. UPSELL CONNEXITY TO TABOOLA PUBLISHERS IN EXISTING MARKETS**



#### 2. TAKE CONNEXITY GLOBAL (where Connexity isn't operating)



**Tab@la** 

#### **3. CONNEXITY DEMAND ON TABOOLA SUPPLY**

+\$10M

in Ex-TAC

Tab991a Feed s homes vandalized s to approve \$2K... Tab 22 la Feed Buy Headphones and Earphones Online -Premium High End Headphones nd Earphones Online -Shop Now Sponsored | HeadphonelN.com leadphones Shop Now

**MEWS** 



#### 4. EXPANDING CONNEXITY'S CLIENT BASE BY LEVERAGING TABOOLA AD SALES



# **5. BETTER PERSONALIZATION/YIELD BY MERGING DATASETS - RECOMMENDATIONS + E-COMMERCE**

#### **Tab**©la

#### **Readership Data<sup>1</sup>**

- 500M daily active users
- 30 billion clicks ("people who read this also read")





**Commerce Data<sup>1</sup>** 

Intent data from 1M transactions a month

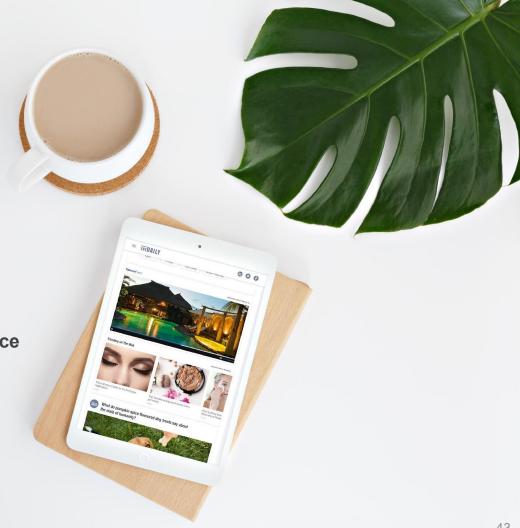


Highly targeted recommendations at massive scale globally



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## **IMPORTANT NOTES ON FINANCIALS**

- Connexity business is reported on a Gross / Net hybrid basis
- Transaction closed September 1, so one month of Connexity will be included in Q3 financials
- Important definitions in the financials we are sharing:
  - "Reported Basis" means that Connexity only appears in financial metrics starting Sep 1
  - "Pro Forma Basis" means that historical Connexity financials have been added to historical Taboola stand-alone financials
- Revised prospectus will be filed later this week, which will include an updated Pro Forma



#### Transaction Recap

#### One of the largest e-Commerce media platforms in the world

(1) Subject to regulatory approval and customary closing conditions

#### \$800 million Total Consideration

Including purchase price and retention incentives

\$590M cash of which \$300M debt financed \$210M in Taboola stock and equity incentives

- \$143M (17.3M shares) equity on close
- \$30M (3.7M shares) retention based holdback
- \$40M future equity incentives

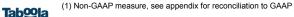
### **Debt Financing**

\$300M senior secured term loan

- Term: Seven year
- Interest rate: Libor plus 4%, paid quarterly
- Principal paid each quarter: 0.25% (\$750k) of the total amount (1% per year) and 93.25% at the end of 7 years
- No maintenance covenants

#### STRONG H1: BEAT EXPECTATIONS ACROSS ALL MEASURES IN Q1 AND Q2

-	Q1 2021A	Q1 PIPE Projection	% above projection	Q2 2021A	Q2 Guidance	% above guidance
Revenues	\$303	\$286	6%	\$329	\$315 - \$320	4%
ex-TAC Gross Profit (1)	\$106	\$95	12%	\$117	\$108 - \$113	6%
Gross Profit	\$89	\$78	14%	\$100	\$88 - \$95	9%
Adjusted EBITDA (1)	\$34	\$25	34%	\$41	\$34 - \$36	17%
Ratio of Adjusted EBITDA to ex-TAC Gross Profit	31.6%	26.3%	5.3 pts	35.0%	30 - 33%	3.5 pts



#### HISTORICAL & PROJECTED REVENUES & EX-TAC GROSS PROFIT<sup>1</sup> (REPORTED BASIS)

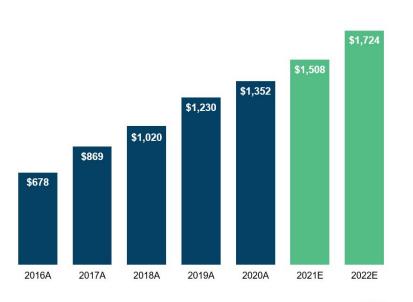


(1) Non-GAAP measure, see appendix for reconciliation to GAAP Note: 2021 and 2022 projections reflect the mid-point of current company guidance.

#### HISTORICAL & PROJECTED REVENUES & EX-TAC GROSS PROFIT<sup>1</sup> (PRO FORMA BASIS)

Revenues

ex-TAC Gross Profit





YoY growth

(1) Non-GAAP measure, see appendix for reconciliation to GAAP

Note: 2021 and 2022 projections reflect the mid-point of current company guidance.

#### Q3 2021 GUIDANCE: REPORTED BASIS WITH CONNEXITY AS OF SEPTEMBER 1

(\$'s in millions)

	Guidance
Revenues	\$338 to \$342M
ex-TAC Gross Profit (1)	\$122 to \$124M
Gross Profit	\$101 to \$103M
Net income (loss)	(\$7) to (\$5M)
Adjusted EBITDA (1)	\$36 to \$37M

Acquisition of Connexity closed on September 1, 2021, therefore Guidance includes one month of Connexity

#### FY 2021 and FY 2022 GUIDANCE: REPORTED BASIS WITH CONNEXITY AS OF SEPTEMBER 1

(\$'s in millions)

	Guida			
	FY 2021	FY 2022	FY '22 vs. FY '21 (Midpoint)	
Revenues	\$1,392 to \$1,400M	\$1,698 to \$1,748M	23.5%	
ex-TAC Gross Profit (2)	\$503 to \$509M	\$645 to \$665M	29.6%	
Gross Profit	\$418 to \$424M	\$530 to \$550M	28.3%	
Net income (loss)	(\$41) to (\$35M)	(\$18) to \$2M	78.9%	
Adjusted EBITDA (2)	\$168 to \$171M	\$193 to \$213M	20.1%	

(1) Y/Y % variance represents midpoint of each year's respective guidance(2) Non-GAAP measure, see appendix for reconciliation to GAAP

### **ADDITIONAL MODELING ASSUMPTIONS**

- Interest expense of approximately \$3.5M a quarter associated with \$300M term loan
- Share based compensation of approximately \$126M in 2021 unusually high as a result of going public triggering event, 2022 estimated at \$73M
- Fully weighted diluted share count was approximately 273M as of Sep 1, 2021 following the close of the Connexity acquisition.
- Free Cash Flow expected to be 60% of Adjusted EBITDA in long-term models



**KEY** 

# FINANCIAL



- Strong H1 2021, exceeding expectations, builds on multi-year positive track record
- Adding Connexity strengthens further our financial profile and brings high value demand and product capabilities in important e-commerce category
- Expect \$100 million in ex-TAC Gross Profit annual synergies in four years, roughly equivalent to adding another Connexity
- Updated 2021 guidance and initial 2022 guidance with Connexity reflects continued strong growth and profitability
- Rule of 40+ Company: ex-TAC growth + Ratio of Adj. EBITDA to ex-TAC Gross Profit always above 40%



Thank you.





# **EX-TAC GROSS PROFIT RECONCILIATION** (REPORTED BASIS)

(\$ in Millions)	2016A	2017A	2018A	2019A	2020A	2021E	2022E
Revenues	\$552.1	\$757.9	\$909.2	\$1,093.8	\$1,188.9	\$1,396.0	\$1,724.0
Traffic Acquisition Cost (TAC)	427.7	544.2	627.7	\$798.0	\$806.5	\$890.0	\$1,069.0
Other Cost of Revenues	23.2	35.1	47.3	63.9	62.9	\$85.0	\$93.0
Gross Profit	\$101.2	\$178.6	\$234.2	\$231.9	\$319.5	\$421.0	\$562.0
Other Cost of Revenues	23.2	35.1	47.3	63.9	62.9	85.0	93.0
ex-TAC Gross Profit	\$124.4	\$213.7	\$281.5	\$295.8	\$382.4	\$506.0	\$655.0

Note: 2021 projections reflect the midpoint of current company guidance.

#### **EX-TAC GROSS PROFIT GUIDANCE RECONCILIATION** (REPORTED BASIS)

(\$'s in millions)

	Guidance			
	Q3 2021	FY 2021	FY 2022	
Revenues	\$338 - \$342M	\$1,392 - \$1,400M	\$1,698 - \$1,748M	
Traffic Acquisition Cost (TAC)	(\$217 - \$219M)	(\$886 - \$894M)	(\$1,048 - \$1,090M)	
Other Cost of Revenues	(\$20 - \$22M)	(\$84 - \$86M)	(\$105 - \$125M)	
Gross Profit	\$101 - \$103M	\$418 to \$424M	\$530 to \$550M	
Other Cost of Revenues	\$20 - \$22M	\$84 - \$86M	\$105 - \$125M	
ex-TAC Gross Profit (1)	\$122 - \$124M	\$503 to \$509M	\$645 to \$665M	

#### **ADJUSTED EBITDA GUIDANCE RECONCILIATION** (REPORTED BASIS. BASED ON THE MIDPOINT OF CURRENT GUIDANCE)

(\$'s in millions)

	Q3 2021E	FY 2021E	FY 2022E
Estimated Net Income (Loss)	(\$6)	(\$38)	(\$8)
Estimated Adjustments:			
Finance Expense	2	5	15
Tax Expense	5	22	31
Depreciation and Amortization	12	49	76
Share Based Compensation	21	126	73
M&A Cost	2	5	-
Other	-	-	16
Adjusted EBITDA (1)	\$36	\$169	\$203

**Note:** We have historically provided guidance for Adjusted EBITDA but not for Net income (loss), the most directly comparable GAAP measure. Certain elements of Net income (loss), including tax expense and share-based compensation expenses, are not predictable due to the high variability and difficulty of making accurate forecasts. As a result, it is impractical for us to provide guidance for Net Income (loss) or to reconcile our Adjusted EBITDA guidance without unreasonable efforts. For these reasons, we do not expect to project Net income (loss) for the foreseeable future. However, due to the materiality of the Connexity acquisition and its potential impacts on our financial position and results of operations, we invested substantial resources for due diligence and financial planning and analysis in the transaction. For those reasons and to support our internal governance processes, we prepared and can provide one-time estimates for Net income (loss) and its components for the periods shown.